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Mr. John A. Bross
Deputy Director of Central Intelligence
Langley, Virginia

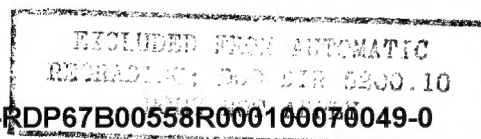
Dear John:

It is my view that the functions and growth of the CIA Center should be in accord with our mutual overall concerns for efficiency and productivity in intelligence areas. Mr. McCone's letter of December 12, 1963, with which I am in agreement, emphasized these concerns. Accordingly, I find myself in a quandary as to why the CIA Center should duplicate functions already being performed within the CIA or DoD, when economy is of paramount importance. Clearly there are three categories of questions which we need to have answered to help resolve this issue:

- a. What are the required tasks which are not now being performed?
- b. What are the required tasks which are not now being performed satisfactorily, and in which improvement cannot be accomplished by modifications of arrangements or reprogramming of effort in being prior to the CIA Center?
- c. What are the specific tasks for which there is DoD and CIA agreement that duplication produces a net advantage in improved finished intelligence?

It seems to me that, as a practical method for moving ahead, where there is agreement on specific identification of tasks in these three categories -- and only in this event -- the CIA Center could well assume such jobs.

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The DoD by its current internal review will provide to the CIA its findings in regard to items in a. -c.; conversely, it is my feeling that an urgent early task for the CIA Center personnel is to identify to the DoD specific items they consider to be in a. -c., and that no independent CIA Center action on matters affecting our agencies should be taken on items in a. -c. (especially in b. and c.) without DoD agreement, provided an item submitted for consideration by the CIA is responded to within 10 days by the DoD, following completion of the DoD review.

I feel strongly that the precise identification of tasks in a. -c. which require action is the clear, immediate, and essential prerequisite to the orderly improvement we are both seeking in the missile and space intelligence area; while the DoD internal review encompasses activities, such as tasking of collection resources, which I understand are not of primary current concern for the Center, there are obviously important analysis activities of mutual concern wherein an understanding such as the above would prove beneficial in the responsibilities of the DoD and CIA, while promoting essential economies in intelligence programs.

I would like to ask you to accomplish the CIA identification of these tasks in a. -c. Can you provide tentative answers to these questions prior to an official Secretary of Defense response being sent?

Sincerely,

Eugene G. Fubini

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DD/ST# 055-64

3 January 1964

MEMORANDUM FOR: Deputy Director (Science and Technology)

25X1A

ATTENTION :



SUBJECT : Letter from Fubini to Bross regarding
FMSAC

1. Subject letter, dated 19 December, is attached as enclosure 1. I understand the letter follows a couple of meetings between Dr. Fubini and Mr. Bross which occurred after FMSAC briefings to DIA and DOD personnel.

2. The wording of this letter is subject to a great deal of interpretation but the tone seems rather clear. DOD feels that there is need for improvement in the missile and space analysis effort but are delaying any sincere discussions until their internal review is complete. I think this letter is just part of the delaying tactic. Even though the Director's letter to the Secretary of Defense stated that he had made a decision and that FMSAC had been activated, Fubini still tends to talk about the matter as if no action had been taken.

3. From the limited inputs I have had from DOD within the past week, I feel sure that the DOD internal review, scheduled for completion 30 January, will state that the Soviet Missile and Astronautics Center at Fort Meade will satisfy intelligence community requirements, and thus indirectly conclude that FMSAC is unnecessary. Some briefing notes regarding SMAC are attached as enclosure 2.

4. I recommend that no written reply be made to the subject letter since we have provided reasonable answers to the question raised. I further recommend that we try to get some verbal understanding with Fubini before further attempts to deal with DIA or NSA since it appears that Gen. Carroll and Gen. Blake have very little choice as to their positions.

CARL E. DUCKETT

Director

Foreign Missile and Space Analysis Center

Attachments: a/s

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Director, FMSAC